



Steve Rule

Collaborative Leadership Project, Industry Advisor

After over 40 years in the construction industry, Steve retired in January of 2026. Prior to his retirement, Rule served as Vice President and Construction Executive for Turner Construction Company and had just completed the first phase of the SAN New Terminal 1 Redevelopment project as the Project Director. The New Terminal 1 project is a \$3 billion design build, ground up, new 30 gate terminal for the San Diego County Regional Airport Authority. In addition to the new terminal, the project includes new airport access roads and bridges and a new 5200 car parking garage.

With over 40 years of experience within the construction industry, including 39 years with Turner, Steve has worked on both public and private projects using a variety of project delivery methods including CM at Risk, Design Build, Lump Sum Bid and Agency CM.

Prior to joining the SAN New Terminal 1 project team, Steve led multiple project teams including the Terminal 3 West Modernization design build project at San Francisco International Airport (SFO), the West Concourse Expansion Project at Denver International Airport, and the CCE Building Expansion project at Seattle Tacoma International Airport in Washington. Steve also aided Turner's international efforts on aviation projects in Delhi and Bangalore, India and Cam Ranh Airport in Vietnam.

Other notable projects Steve has been involved with during his career include the Hollywood Park Racetrack Expansion, Stouffers Hotel (now the Intercontinental Hotel) project on Century Boulevard, both in Los Angeles, Terminal 2 at LAX, Yerba Buena Gardens and Yerba Buena Children's Center in San Francisco, the Oakland International Airport Terminal 2 Renovation and Expansion project, the San Francisco International Airport Terminal 2 Boarding Area D Renovation and Expansion project and the Transbay Transit Center project in San Francisco.

Steve is a passionate advocate for innovation and improvement within the construction industry. As a result, Steve has been an active member of the AGC of California for many years and from 2019 to 2025 volunteered his time by serving on the Board's Executive Committee in multiple capacities including serving as President in 2024.

Steve holds a Bachelor of Science in Construction Engineering Management from Oregon State University and an MBA in Management from San Francisco State University.